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Investor Presentation May 2021



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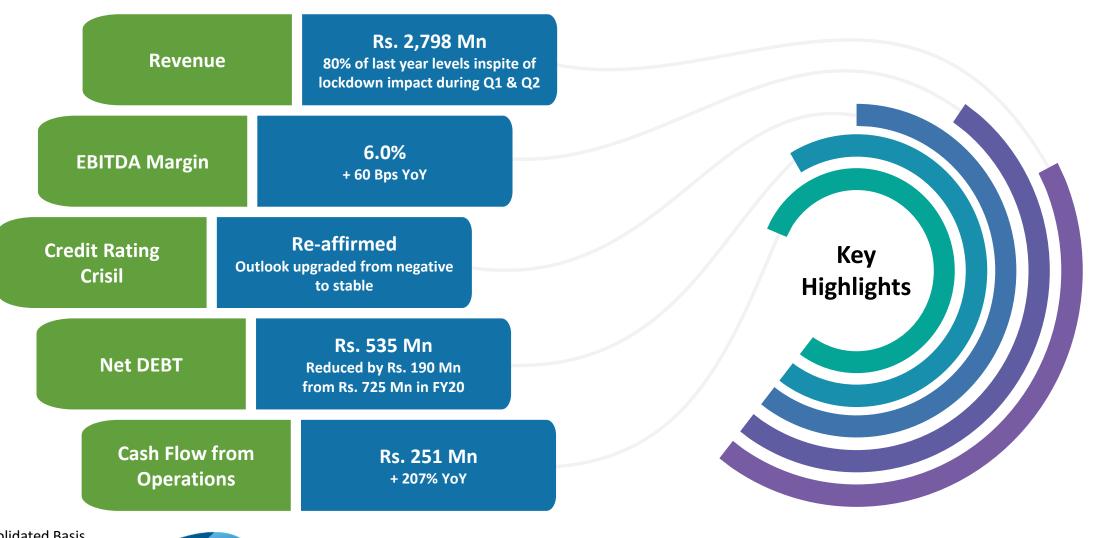
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Performance Highlights



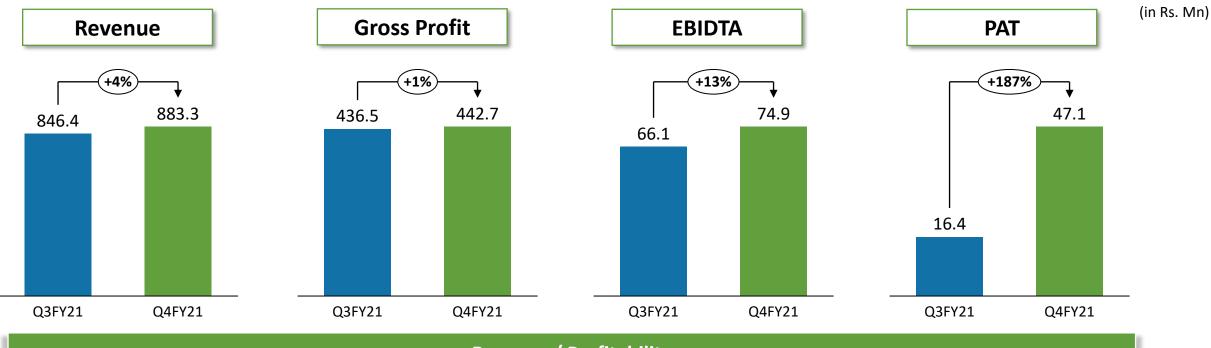




On Consolidated Basis

Strong Recovery continues in Q4FY21...



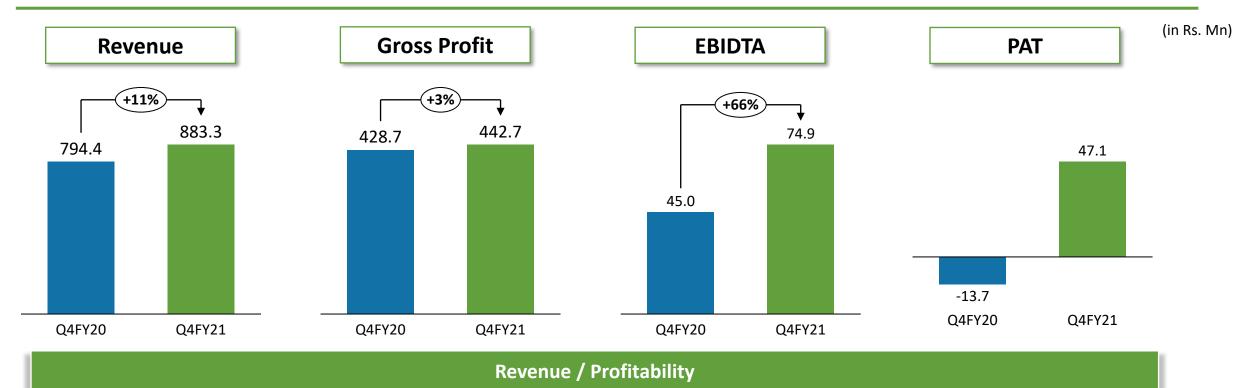


Revenue / Profitability

- The 4% growth in Revenue in Q4FY21 as compared to Q3FY21 is on back of stable operations in Q4 and rising selling price across end products
- The EBITDA margin expansion by 70 bps QoQ in Q4FY21 is on the back of reduced energy, employee costs. However there has been an
 increase in logistics costs on account of global shipping cost volatility
- The PAT increase by 187% QoQ in Q4FY21 is mostly due to lower finance cost on back of government incentives on export borrowing

and Strong Profitability in Q4FY21 on YoY basis

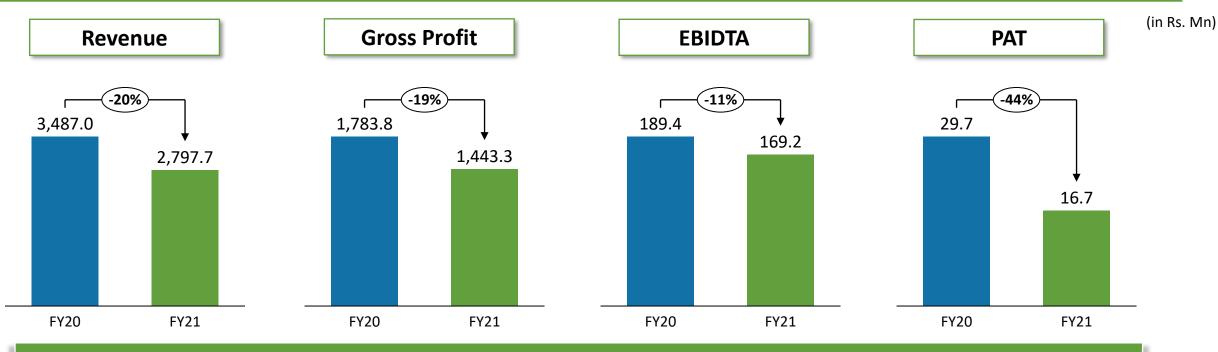




- While Q4FY21 is not directly comparable to Q4FY20 due to lockdown impact during second half of Mar-20, we undertook various cost rationalisation initiatives during the financial year which has resulted in a lower break-even point for the business
- The operating leverage benefits has now started to accrue and will lead to better profitability of the business in the long term

FY21 Performance Snapshot



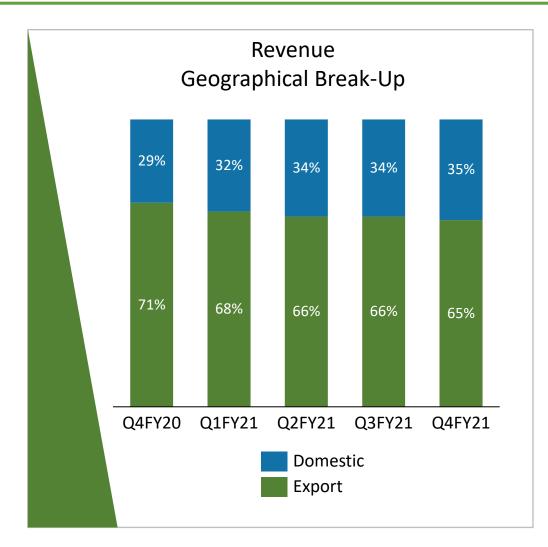


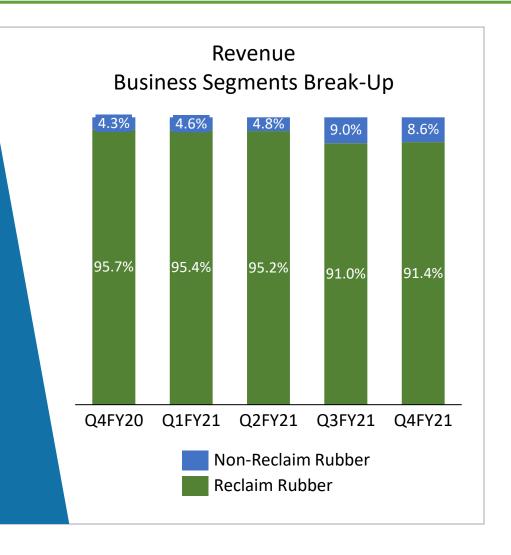
Revenue / Profitability

- FY21 is not directly comparable to FY20 due to lockdown impact during Q1 & Q2 of FY21 severely impacting the overall FY21 performance
- Inspite of lockdown restrictions and reduced domestic demand, we managed 80% of FY20 Revenue in FY21 on account of :-
 - ✓ Price rise in products
 - ✓ Growth in Non-Reclaim Rubber Business
- Declared Final Dividend at Rs. 2.5 per share (25% on FV of Rs. 10 each) subject to shareholders approval

Segment Wise Quarterly Performance Trend*







*Data On Standalone Basis



Particulars (in Rs. Mn)*	Reclaim	ו Rubber	Non-Reclaim Rubber		
	FY20	FY21	FY20	FY21	
Revenue	3,319.9	2,590.2	166.3	205.1	
Raw Material	1,657.0	1,261.8	63.0	99.7	
Other Expenses	1,491.6	1,180.2	87.6	86.1	
EBIDTA	171.3	148.1	15.7	19.3	
EBIDTA Margin	5.2%	5.7%	9.5%	9.4%	

✓ GRP's Non-Reclaim rubber businesses are aligned along the value chain and help the company diversify its offerings to various end customer segments reducing our overall dependence on the tyre sector

- ✓ Non-Reclaim rubber revenue contribution increased by 250 bps from 4.8% in FY20 to 7.3% in FY21
- ✓ With increase in operations for Non Reclaim rubber business, margins have started to improve
- ✓ We expect to gain further traction in non-reclaim rubber businesses in FY22

Consolidated Profit & Loss Statement



Profit & Loss (Rs. Mn)	Q4FY21	Q4 FY20	Y-o-Y / Bps	Q3FY21	Q-o-Q / Bps	FY21	FY20	Y-o-Y / Bps
Revenue from operations	883.3	794.4	11%	846.4	4%	2,797.7	3,487.0	-20%
Cost of Goods Sold	440.7	365.7		409.9		1,354.4	1,703.2	
Gross Profit	442.7	428.7	3%	436.5	1%	1,443.3	1783.8	-19%
Gross Profit Margin	50.1%	54.0%		51.6%		51.6%	51.2%	
Employee Cost	136.7	158.7		143.7		487.7	607.8	
Other Expenses	231.1	225.1		226.7		786.4	986.7	
EBIDTA	74.9	45.0	67%	66.1	13%	169.2	189.4	-11%
EBITDA Margin	8.5%	5.7%		7.8%		6.0%	5.4%	
Other Income	12.0	3.0		3.2		18.7	6.4	
Depreciation	30.9	33.9		32.1		126.6	136.4	
Finance Cost	9.3	37.3		13.8		54.0	81.8	
РВТ	46.7	-23.2	-	23.4	100%	7.4	-22.5	-
Тах	-0.4	-9.5		7.0		-9.3	-52.2	
PAT	47.1	-13.7	-	16.4	187%	16.7	29.7	-44%
PAT Margin	5.3%	-1.7%		1.9%		0.6%	0.9%	
Cash Profit	78.0	20.2	286%	48.5	61%	143.3	166.1	-14%



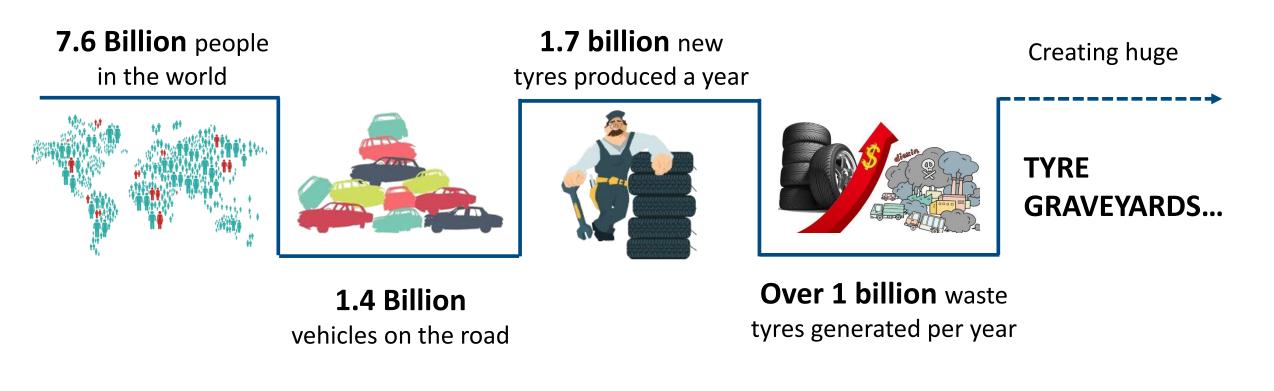
Assets (Rs. Mn)	Mar-21	Mar-20
Non-Current Assets	1,153	1,279.5
Property, Plant and Equipment	994.4	1,107.5
Capital work in progress	16.2	13.4
Right of use assets	97.2	104.3
Investment Property	10.5	10.7
Other Intangible assets	1.2	1.5
Intangible assets under development	3.1	3.1
Financial Assets		
(i)Investments	1.7	6.6
(ii)Others	0.0	0.0
Other Non-Current Assets	28.7	32.4
Current Assets	1,324.3	1,408.8
Inventories	433.6	467.7
Financial Assets		
(i)Trade receivables	639.1	652.0
(ii)Cash and cash equivalents	137.4	82.5
(iii)Bank balances other than mentioned	0.9	2.0
(iv)Other Financial assets	23.5	3.4
Current Tax Assets (Net)	14.9	9.3
Other Current Assets	74.9	192.1
Total Assets	2,477.3	2,688.4

Liabilities (Rs. Mn)	Mar-21	Mar-20
Equity Share Capital	13.3	13.3
Other Equity	1,302.5	1,258.6
Equity attributable to owners of the Company	1,315.8	1,272.0
Non-Controlling Interests	0.0	0.0
Total Equity	1,315.8	1,272.0
Non-Current Liabilities	325.8	288.0
Financial Liabilities		
(i)Borrowings	157.3	114.8
(ii)Other Financial liabilities	4.5	9.5
Provisions	7.4	6.6
Deferred Tax Liabilities (Net)	156.5	157.0
Current Liabilities	835.7	1,128.5
Financial Liabilities		
(i)Borrowings	516.3	695.2
(ii)Trade Payables	157.8	234.5
(iii)Other Financial Liabilities	53.1	93.4
Other Current Liabilities	98.2	94.7
Provisions	10.2	10.6
Total Equity & Liabilities	2,477.3	2,688.4

Introduction





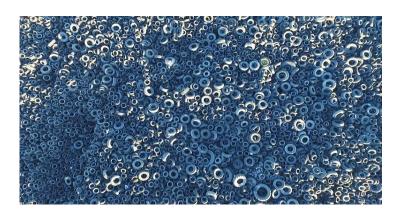


... HUGE OPPORTUNITY

...presenting a HUGE OPPORTUNITY



Huge tyre graveyards that can be seen from Space





GRP uses end-of-life tyres to recycle and manufacture







Recover, Recycle, Reuse' is GRP's raison d'etre as well as mantra for creating a clean planet

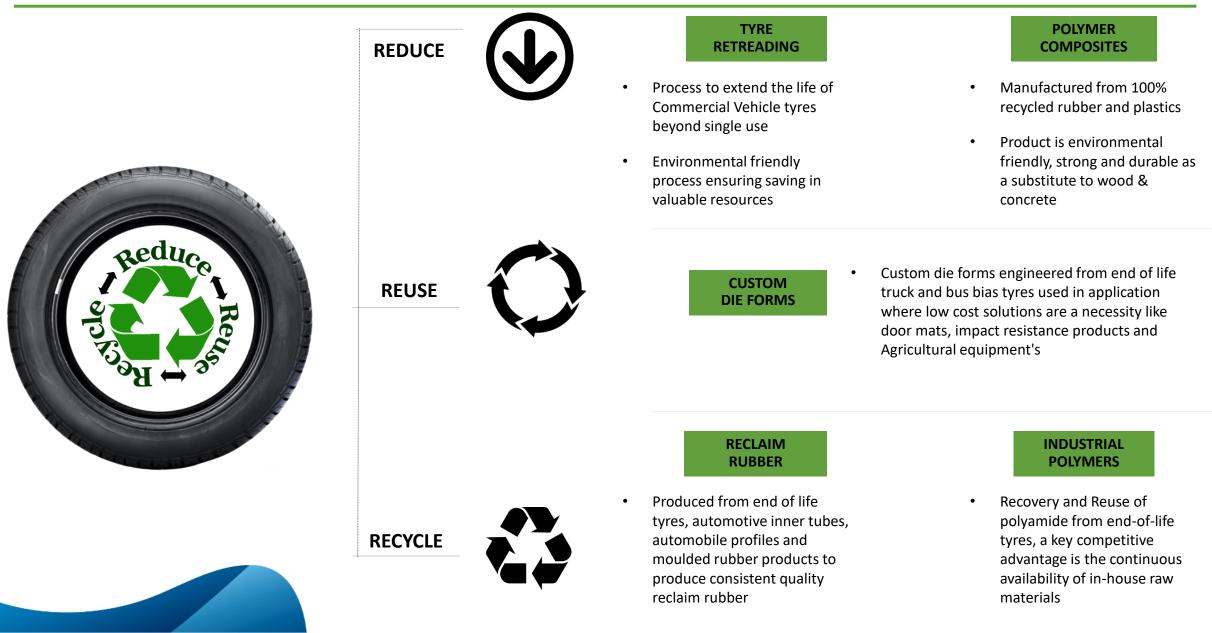
- GRP is one of the leading producers of reclaim rubber
- It recycles end- of-life tyres, automotive inner tubes, automobile profiles and moulded rubber products to produce consistent quality reclaim rubber
- The rubber produced emits 95% Lower greenhouse gas v/s virgin polymers





...to Reduce, Reuse & Recycle





Our Business



Believing in possibility of better tomorrow...





8 Manufacturing Units with 76,100 tons/year capacity



18% share in Indian Market & 50% of India's Export in reclaimed rubber

Supplies to **7 out of top 10** global tyre companies

Export presence in 60+ Countries across 300+ customers



~1.2 Mn End-of-Life tyres saved from reaching landfills Every Year



IATF, ISO and BS OHSAS REACH Certified for EU Zone

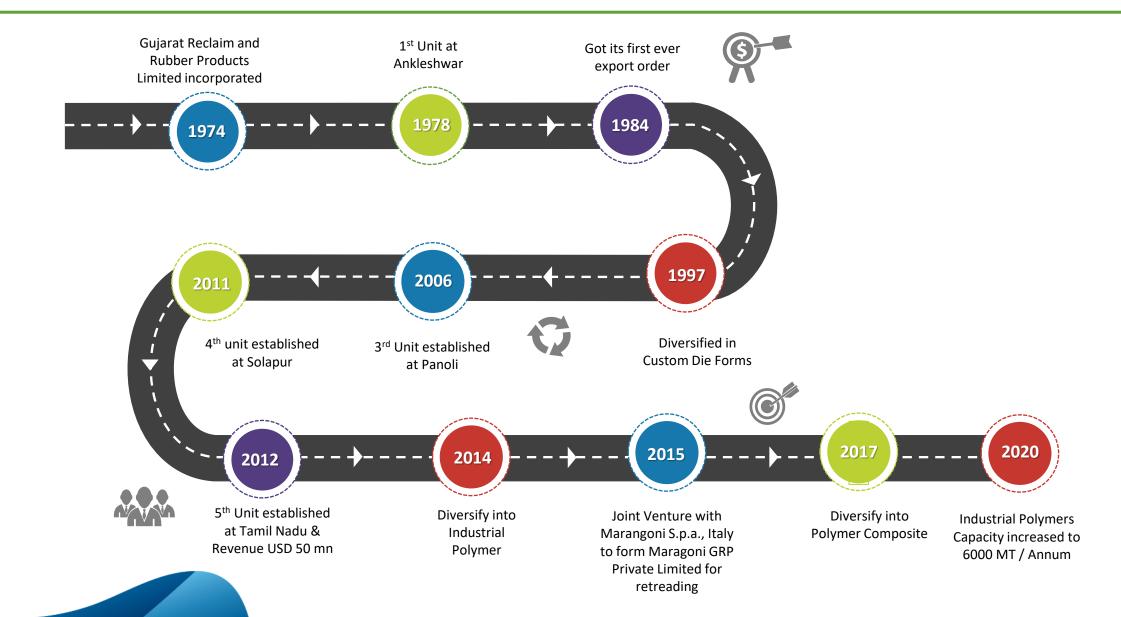


OUR VALUES



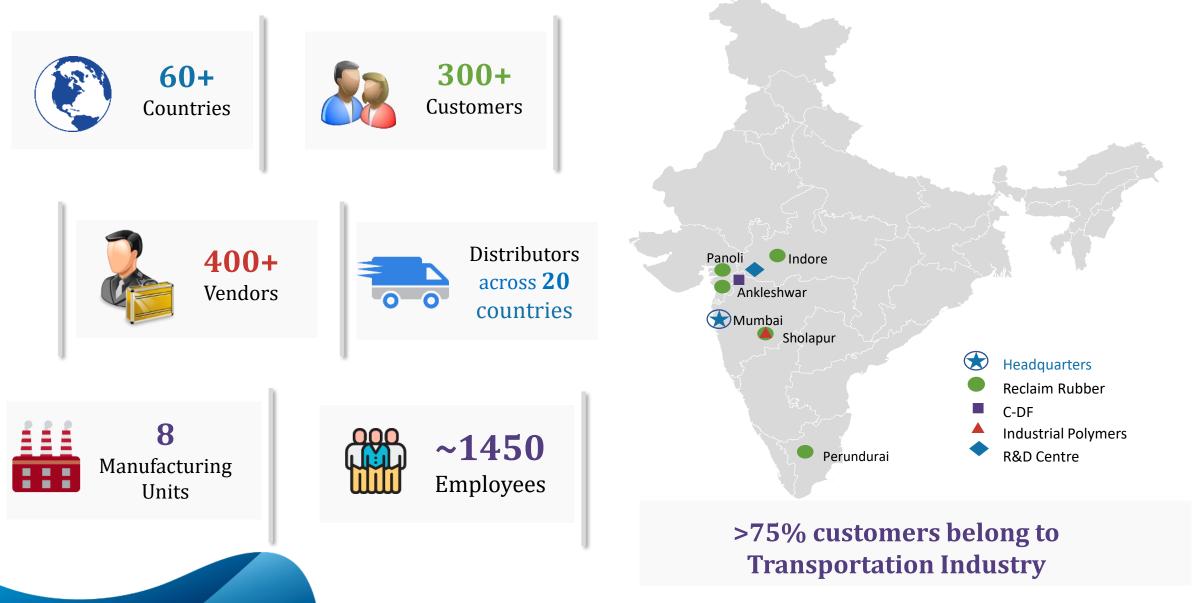
... since Four Decade & Counting



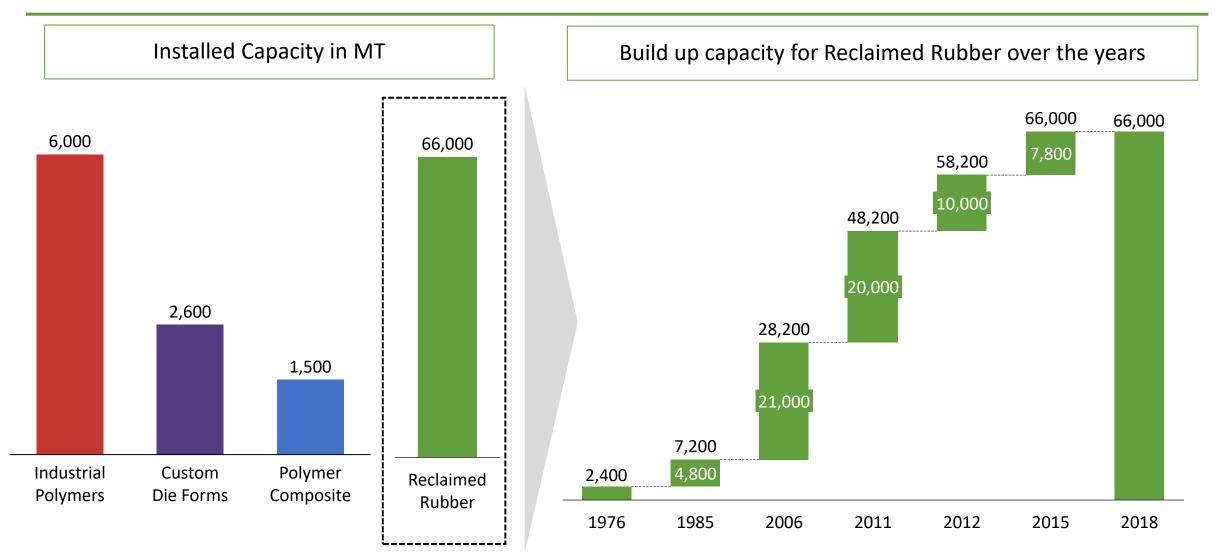


...serving the needs of Global Mobility Industry





...supported by self designed Manufacturing Facilities



IMPACT POSITIN





- Continuous
 Development of New
 Products
- Expansion in New Product Categories

New Products



Process

- Automation of Processes
- Environment friendly
 Zero Discharge

Margin Improvement



Application

- Developing New Application across diversified Industries
- Products designed based on Customer application needs

Customer Relationship

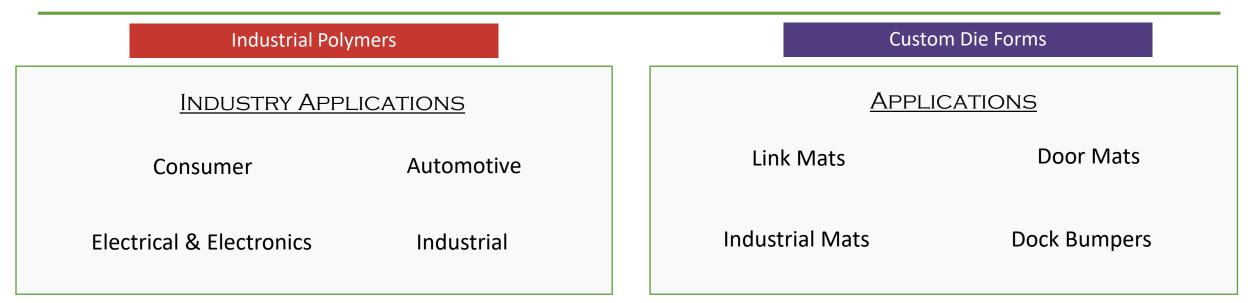






...across Business Verticals







...across Business Verticals



Polymer Composite	Retreading	
INDUSTRY APPLICATIONS	AUTOMOTIVE APPLICATIONS	
Commercial Livestock transportation transportation	Truck & Bus Tippers Over Dimensi (Radial and Bias) Cargos	
Military and Government Oil fields	Open body Tankers Containers vehicles vehicle	







Oil rigs set back areas



Air drop pallets



Retreading Franchisee

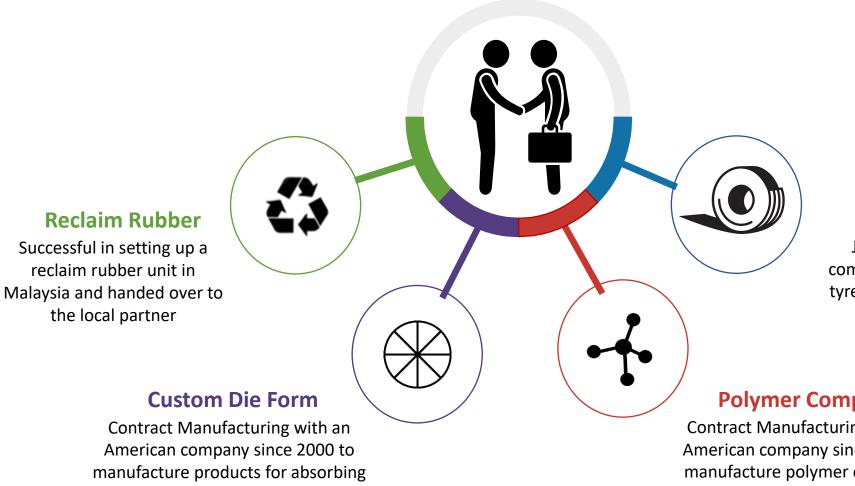
...all Major Tyre and Non Tyre Customer Relationships





...Global Partnerships for Business Growth





Tyre Retreading

Joint venture with an Italian company since 2015 for building a tyre retreading franchise business in India

Contract Manufacturing with an American company since 2000 to manufacture products for absorbing vibration and sound

Polymer Composite

Contract Manufacturing with an American company since 2017 to manufacture polymer composite products in India

...Distinguished Board of Directors





Dr. Peter Philip

Chairman & Non-Executive Director

No. of Years of Experience : More than 40 years in General Management

Qualification : Graduate with Honours from St. Stephen's College (Delhi) and Alumnus of Stanford University, USA and Selwyn College, Cambridge, UK. Also a director in The Malayala Manoram Co Ltd & Commercial Broadcasts Ltd.





Rajendra Gandhi

Managing Director

No. of Years of Experience : More than 40 years in General Management

Qualification : Graduate engineer from the Indian Institute of Technology, Mumbai. Also a director in Steelcast Ltd.



Harsh Gandhi

Joint Managing Director

No. of Years of Experience : 16 years in various Managerial positions

Qualification : OPM program from Harvard Business School USA & holds a Bachelor of Science in Management Purdue University USA



Rajeev Pandia

Independent Director

No. of Years of Experience : More than 40 years and been influential in Strategic Planning, Project Evaluation & Management, Technology Transfer

Qualification : Bachelor in Technology (Ch.Eng.) IIT, Mumbai, & has obtained his Masters in Science from Stanford University, USA. Also a director in Excel Industries Ltd & The Supreme Industries Ltd.

...Distinguished Board of Directors





Mahesh Gandhi

Non-Executive Director

No. of Years of Experience : More than 30 years in General Management

Qualification : He is a Graduate and an accomplished industrialist and the Chairman of the Industrial Development & Investment Co. Pvt Ltd





Independent Director

No. of Years of Experience : 30 year Marketing career, spanning USA and India;

Qualification : Graduate from IIM (Ahmedabad) and has a Bachelor's degree in Economics from St. Stephen's College, Delhi University. Also a director in Cosmo Films Ltd & Primesec Investments Ltd



Saurabh Shah

Independent Director

No. of Years of Experience : More than 20 years of experience as advisor in the fields of public equity investments, private equity, capital markets and Merger & Acquisition in India

Qualification : MBA from the Stern School of Business at New York University. Also a director in Citicorp Finance (India) Ltd.



Nayna Gandhi

Non-Executive Director

No. of Years of Experience : More than 40 years and also director in Grip Polymers Ltd., (wholly owned subsidiary of GRP Ltd.) since November, 1993

Qualification : Diploma holder in Home Science



Hemant Kaul Sanjeeb Lahri Shilpa Mehta **Kush Giramkar** President Marketing & Head HR & **Chief Financial Officer** CEO of Marangoni GRP **Business Head Industrial Ganesh Ghangurde** Administration **Polymers & Head Chief Compliance Officer** Procurement Chartered Accountant MBA, Leeds University Post Graduate Diploma **Business School, UK** (ICAI) in Industrial Relations Chartered Accountant MBA from Indo • At GRP since 2012 post Overall 20+ years' & Personnel (ICAI) & Company German Chamber of experience and 15 spending 19 years in Management from Secretary (ICSI) Commerce, Graduate tyre sector in India & years in senior University of Burdwan, mechanical engineer **Europe with Apollo** management cadre Associated with GRP's • from Govt. College of • More than 20 years of tyres and Birla tyres senior Management Work experience Engineering, Pune professional Cadre for more than 25 includes Accounts & Handling MGPL experience in the years • More than 22 years of Finance, Company law, business in India : diverse fields of Talent rich experience in the Direct & Indirect Experience covers oversee Sales and ٠ Acquisition, Staffing, diverse fields of taxation, SAP Finance & Accounts, Marketing & Business Employee/Industrial manufacturing sector implementation & Legal & Statutory, **Development** for Relations, Productivity such as Materials operations, Audit Compliances, Projects,, Reclaim Rubber. & Analysis, Learning & Management, Project **Rights & Public Issues**, Development. Management, IT & SAP Operations, R & D and Implementations

New Business

Development.

 More than 19 years of experience with TATA Group (Domestic & International)

Awards & Accolades – Testimony to our raison d'etre





At GRP, we are committed to transitioning from a 'recycled material company' to a **'Sustainable Raw Material Company'**. Therefore, embracing the certifications, partnerships required for achieving that status. PLUS embracing the UN's Sustainability Development Goals.



CSR – Impact Positive Initiatives

- Our CSR vision "to contribute towards social and economic development of the communities where we operate in. And while doing the same, we
 want to build a sustainable way of life for all sections of society".
- GRP believes in doing business the right way and ensuring that we reach out to underserved communities in the way we do business.
- GRP believes in focus beyond business interests and addressing the "quality of life" challenges that underprivileged communities face, and working towards making a meaningful difference to them



EDUCATION

- Balwadis/Mobile Vans for Elementary Education
- Toy-bank to strengthen development through play in rural areas
- Merit based scholarship to support University Education
- Strengthen/Support existing institutes engaged in providing primary, secondary & higher level Education



SUSTAINABLE LIVELIHOOD

- Supporting initiatives around Yoga, meditation, other selfhelp
- Awareness programs for clean living/housing facilities (5S, etc.)
- Awareness programs on hygiene, safe water
- Encouraging plantation of trees through self-help groups of women



HEALTHCARE

- Primary health care centres
- Mobile health care projects
- Preventive health through awareness programs



WOMEN EMPOWERMENT

- Gram Pari in rural areas
- Girl child education up to university level
- Introduction of Water wheel for women to roll it from a distance

 GRP has built a strong association with institutes like such as: Tata Institute of Social Science, Pravara Medical Trust, Ankleshwar Rotary Welfare Trust, K C Mahindra Education Trust, Nanhi Kali Foundation



Business Verticals









Reclaim Rubber - Industry Leading Technology





1ST Company in India to design, fabricate and install an entire plant & machinery for manufacture of reclaim rubber from complete indigenous components



Strong focus on innovation and R & D with DSIR approved lab, $\mathbf{1}^{st}$ company in India to develop reclaims like EPDM & High Tensile



1st company in reclaim rubber sector in India to become SAP ERP enabled



ISO certified company following strict quality control norm ensuring right material supply to its customers



Recycles 1 out of every 10 truck tyres & 1 out of every 8 tubes produced in India



Largest exporter of reclaim rubber from India to more than 60 countries around the world. Caters to 7 out of Top 10 global tyre companies



VALUE PROPOSITION



ECONOMIC

- Cost-saving compared with virgin rubber
- Reduced Energy Consumption



ENVIRONMENTAL

- Alternative to hazardous landfills
- Substitutes natural rubber & crude based synthetic rubbers saving natural resources

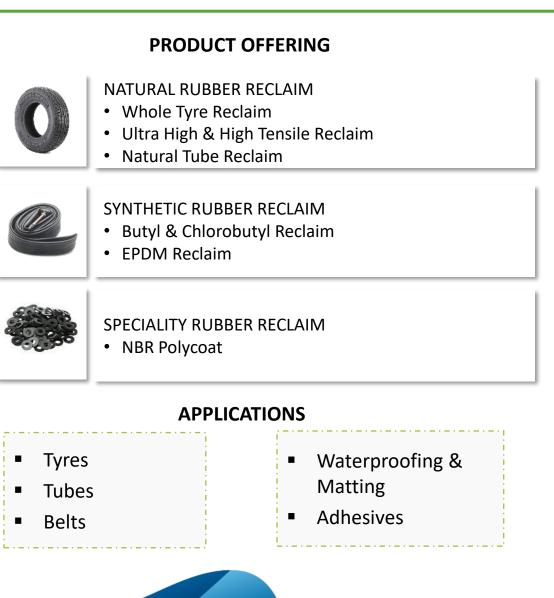


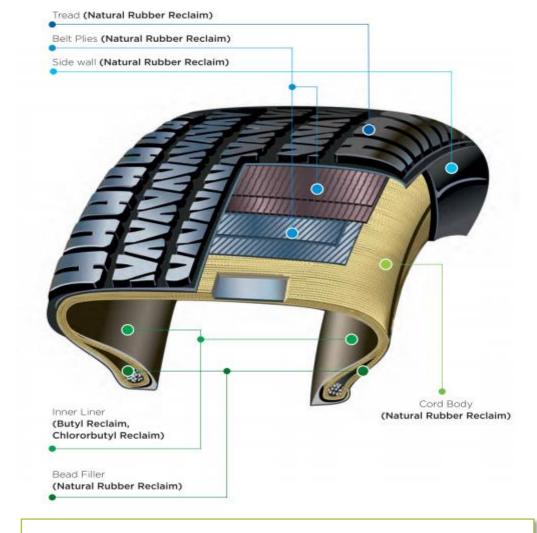
PROCESSING

- Faster Mixing Cycle
- Improved extrusion rate
- Retention of good ageing properties
- Reduced splicing defects
- Controlled die swell

Reclaim Rubber – Cost Effective Alternative



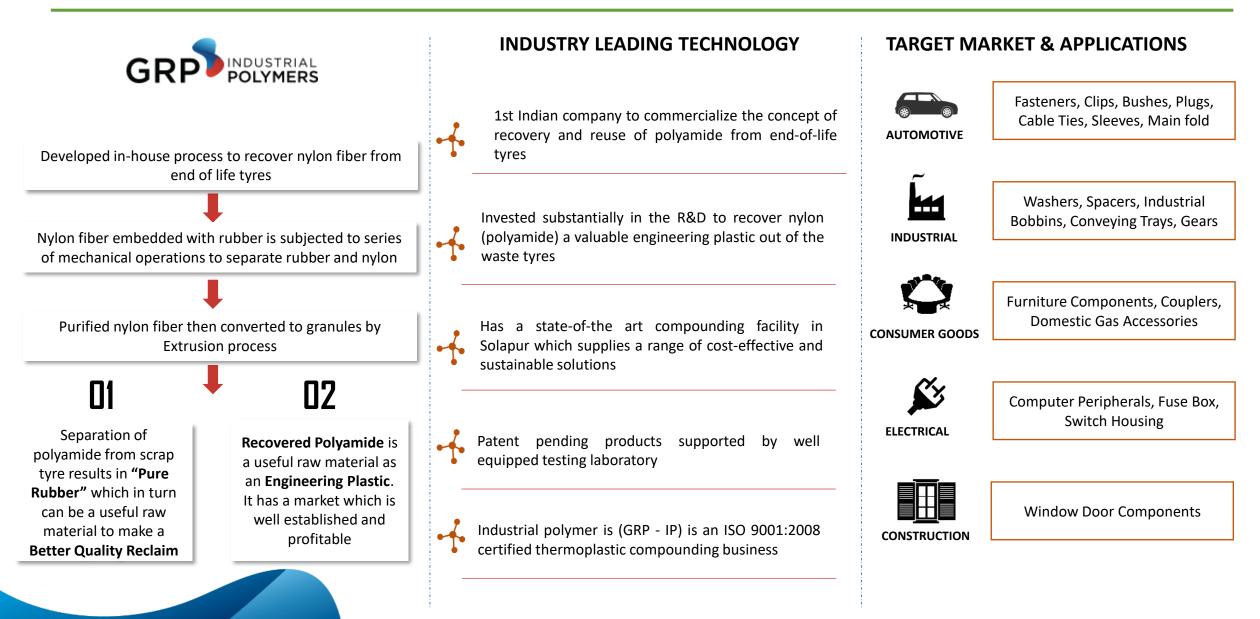




Tyre Industry - Largest Consumer of Rubber

Industrial Polymer – Valuable Engineering Plastic





Custom Die Forms – Diverse Product Portfolio





\wedge	\square
\bigtriangledown	\bigtriangledown

Converts end-of-life tyres to design products used for civil & agricultural applications



Custom Die Forms are meant to absorb vibrations in heavy equipment and for insulation against sound

GRP – C-DF has produces these products in collaboration with leading North America Companies



Ensures reuse of end-of-life tyres with minimal energy needs







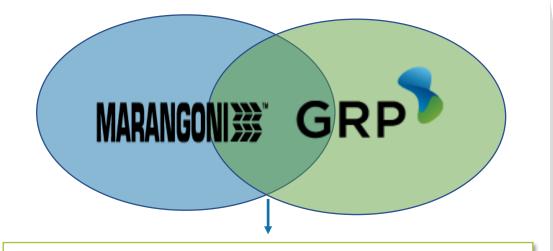
- Link Mats
- Door Mats



- Industrial Mats
- Dock Bumpers

Retreading - Marangoni Joint Venture





Portfolio of Products = Ringtread + Unitread + Classico

Entry into Retreading Markets of India with a Unique Technology, RINGTREAD – The Spliceless Retread

Ringtread Delivers: More mileage, Better grip, More reliable and eventually lower cost per KM (CPKM) savings to fleets

Marangoni S.P.A, World's Leading Tyre Retreading Company with a legacy of 70+ years

+

GRP Ltd, India's largest and world's leading rubber recycling company

=

The JV aims to leverage the strengths of the two partners:

Marangoni as a retreading technology specialist

GRP's understanding of Indian Markets, Strong Supply Chain along with the reach to the End Customers

MARKET OPPORTUNITY

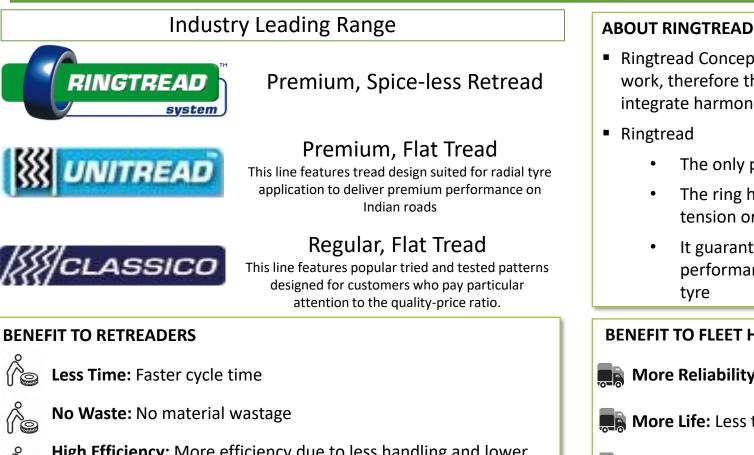
- Radialisation is estimated to double in the next 4-5 years, thus offering a big opportunity for tyre retreaders in the country
- India's retreading market is estimated at \$ 700 mn with a CAGR of 7-8% with organized sector accounting for 50 %

With Radialization there is a great opportunity for organized players in the retreading industry in CV segment as it reduces per/km cost



...Retreading across Segments





- Ringtread Concept: Tyres are circular in structure and rotate when they work, therefore the new tread must be perfectly circular in order to integrate harmoniously with the casings and recreate a perfect unit
- Ringtread
 - The only precured tread with the profile of original tyre ٠
 - The ring has no joints and fits perfectly to the casing without tension or deformation
 - It guarantees reduced processing times and less waste, and performance levels are equivalent / exceeds those of a new tyre

BENEFIT TO FLEET HOLDERS

- More Reliability: No risk of downtime due to the exclusive ring system
- **More Life:** Less tread wear also on highly abrasive surfaces
- More Grip: The best traction even in poor road condition
- **More Savings:** Very low rolling resistance leading to reduced fuel consumption

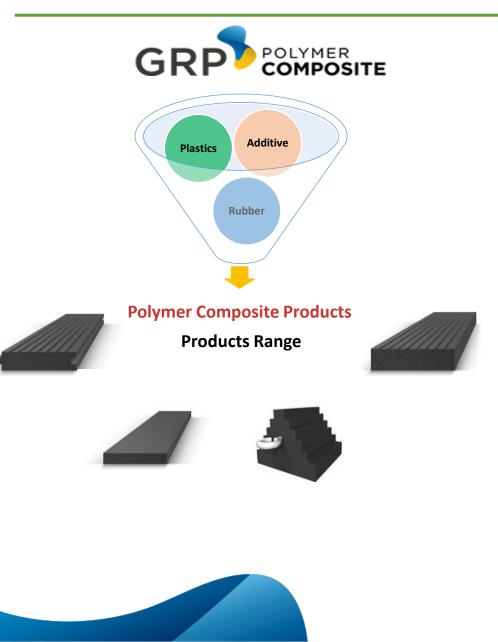


High Efficiency: More efficiency due to less handling and lower process time

Less Space: Less space required for same capacity due to efficient equipment & layout

Polymer Composite





ABOUT Polymer Composite Products

- GRP is the exclusive manufacturer to a US based company for supply of composite products
- The composite products are manufactured from 100% recycled rubber and plastics
- The product is environmentally friendly, strong and durable
- The products are well suited for variety of application in sectors such as aviation, military, logistics, construction, oil & gas, marine and agriculture.

Products benefits & features

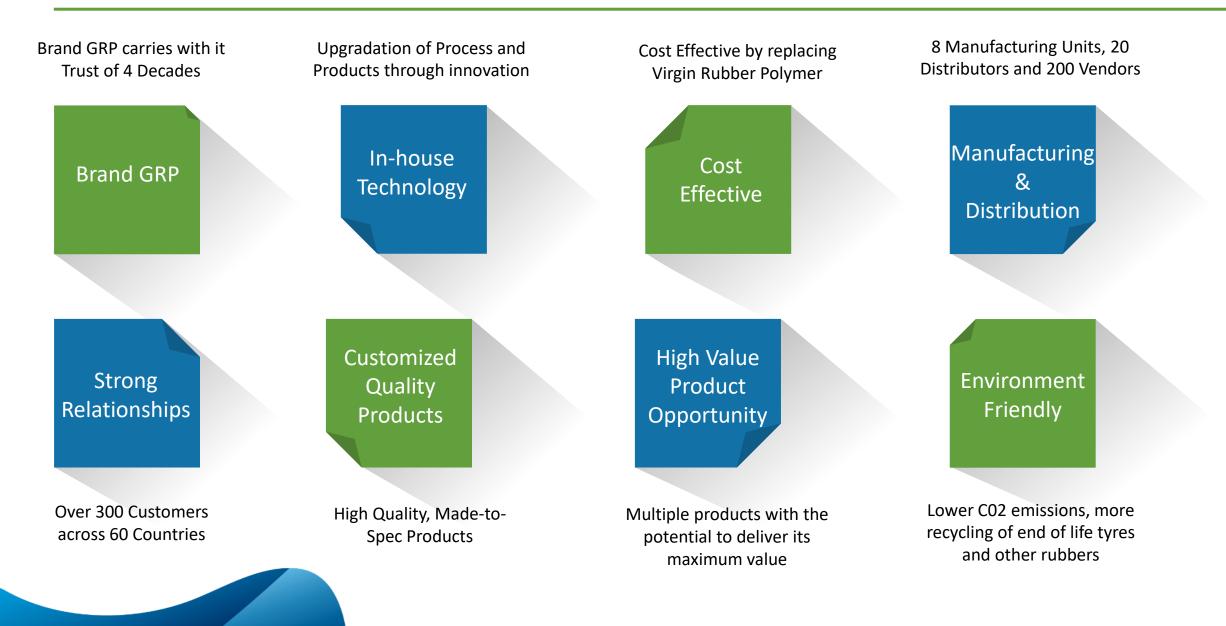
	Composite	Wood
IMPREVIOUS TO FLUIDS	\checkmark	×
EXCELLENT GRIP	\checkmark	×
U V RESISTANT	\checkmark	×
COST EFFECTIVE	\checkmark	×
DURABLE, LONG-LASTING, LIGHT WEIGHT	\checkmark	×
WILL NOT ROT, CRACK, OR SPLINTER	\checkmark	×

Growth Drivers



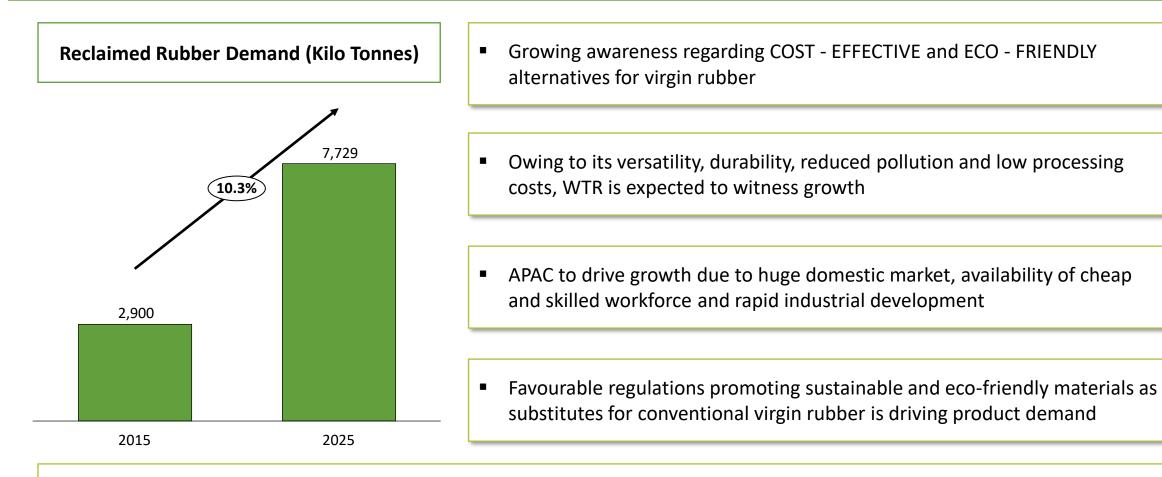
We have built Sustainable Business





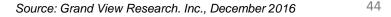
Usage of Reclaimed Rubber on a Growth Path





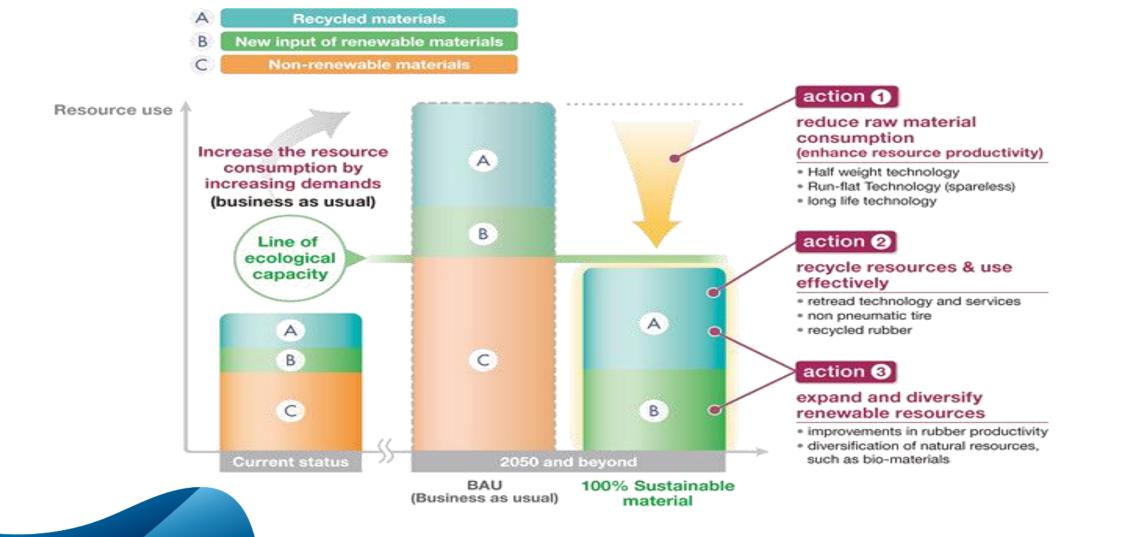
Global Reclaimed Rubber Demand

Global Reclaimed Rubber market is expected to reach USD 6.32 billion by 2025



With strategic shift towards increasing Reclaimed Rubber

To Reduce, Reuse and Recycle the use of fossil fuels and strategic shift towards Reclaimed Rubber. By 2050 companies envisages higher use of Recycled Rubber



RECLAIM RUBBER

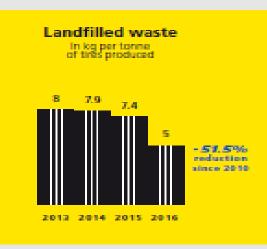
By major tyre manufacturing companies





THE 4R STRATEGY

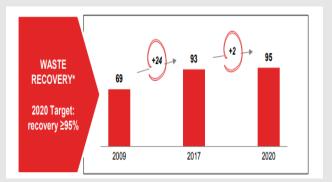
The tire industry uses 32 million tonnes of materials every year, only 25% of which is from renewable sources. To reduce the use of fossil fuels and secure supply, Michelin has made a firm commitment to the circular economy through its 4R strategy: Reduce, Reuse, Recycle and Renew.





By 2025 (vs. 2017) for Specific Products Segments Pirelli aims to:

- Double the share of Renewable Raw Materials
- Reduce the Fossil-Based Materials by -30%



Waste recovered (on total waste) in 2017 vs 2009: 93% (+24% vs. 2009)

• Target 2020 : towards no waste to landfill with a recovery rate ≥95%



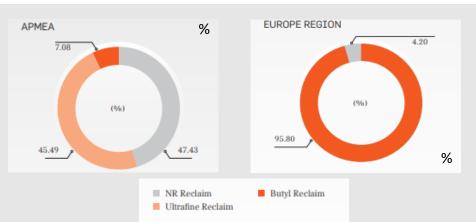
" In the Rubber Group, the use of recycled materials is assuming an increasingly important role. Production waste generated in physical/chemical processes is used as reclaim and adhesive mixtures as recycled products."

In the year under review, the percentage of recycled products of the total raw materials used in tire production was 3%. Our goal is to increase this share to 10% by 2025.



Reclaimed rubber is also used at 2.5% to replace virgin rubber for compounds

Break-Up of Recycled Raw Materials by Type - FY17



Source: Apollo Sustainability report 15-16, Pirelli Sustainability plan 2017-2020, Continental Sustainability report 2016, Michelin Annual & Sustainable Development report 2016



Company :

GRP IMPACT POSITIVE CIN: L25191GJ1974PLC002555

Mr. Ganesh Ghangurde Chief Compliance Officer ganesh.ghangurde@grpweb.com

www.grpweb.com

Investor Relations Advisors :

 $SGA \overset{\rm Strategic \ Growth \ Advisors}{}$

CIN: U74140MH2010PTC204285

Mr. Shrenik Shah <u>shrenik.shah@sgapl.net</u> +91 96647 64465

www.sgapl.net

